

# **Communities, Highways and Environment Scrutiny Committee**

**22 January 2024**

## **Lessons Learned Reports for Major Projects: A2300 and A259 Littlehampton Corridor Improvements Schemes**

### **Report by Head of Highways – Planned Delivery**

**Electoral divisions:** Hurstpierpoint and Bolney, Arundel and Courtwick, Littlehampton East, Rustington, Angmering and Findon.

#### **Summary**

The Communities, Highways and Environment Scrutiny Committee have requested a report reviewing lessons learnt from completed major highway projects (such as the A2300 and A259), and confirmation that any arising learning has been identified and will be applied to future schemes.

#### **The focus for scrutiny**

The Committee requested that particular focus is placed on the areas set out below. For each of these, the Committee is asked to scrutinise how well strategic lessons have been learned in the light of the specific issues encountered in the subject projects.

- Definition of Major Projects
- Impact of the Consultation Feedback on the Proposed Scheme Planning Issues
- Scope for flexibility in design as standards change
- Compulsory Purchase Order (CPO) issues
- Cost and Engineering surprises (Risk Management)
- Contractor Supervision
- Quality of work
- Lessons Learned and changes

#### **1. Background and Context**

- 1.1 The County Council's Highways Major Projects team has recently completed construction of two Major Projects, being the A259 Littlehampton Corridor Improvements Scheme, and the A2300 Dualling at Burgess Hill. The costs of these schemes were circa £29m and circa £25m respectively.
- 1.2 The team is responsible for delivering Major Projects – being those that cost more than £500k to construct, or those that are deemed to be complex enough in nature to warrant separate inclusion in the Major Projects Capital Programme.
- 1.3 The Scrutiny Committee has asked to see a lessons learned report for these two projects, so they can be confident that knowledge and experience acquired during these projects can be recorded and passed on, and used to assist in the delivery of future schemes.

## **2. Proposal**

2.1 To consider the report and review the recommendations made.

## **3. Resources**

3.1 There are no financial implications linked to the production of this report, however the review will allow the County Council to better plan the use of resources going forward, especially from a finance view.

## **Factors taken into account**

### **4. Issues for consideration by the Select Committee**

4.1 To consider the report, review its recommendations and scrutinise how the Service plans to respond to the recommendations.

### **5. Consultation**

5.1 The consultation and engagement carried out as part of this review is described in the attached report.

### **6. Risk Implications and Mitigations**

6.1 The review is an internal process considering existing projects and practices. The report discusses the opportunities for lessons learnt and as such mitigating risks on future projects.

### **7. Other Options Considered**

7.1 The report is the conclusion of an internal review and as such no other options were considered.

### **8. Equality Duty**

8.1 The review is an examination of existing procedures and practices and has no equality duty implications.

### **9. Social Value**

9.1 The report does not propose or examine any practices that would have an impact on social value.

### **10. Crime and Disorder Implications**

10.1 There are no crime and disorder implications relating to this report.

### **11. Human Rights Implications**

11.1 There are no human rights implications relating to this report.

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**Appendices**

Appendix 1: WSCC Report: Review of Lessons Learned for West Sussex County Council Major Projects Delivered 2023: A259 Littlehampton and Angmering, and A2300 Hickstead to Burgess Hill, January 2024