

Appendix A

Early Help Redesign Delivery Point Summary

Background

This document provides an overview of the current Early Help delivery points and outline which are proposed to be retained as delivery points and the risks and issues relating to partner use.

Early Help has 55 delivery points which are a mix of Children's Centres and Youth and Find It Out centres. The centres are also a range of leased and WSCC assets and some could be subject to clawback of capital funding of Sure Start and Early Years Capital grant.

Of the 55 delivery points 2 are agreed closures in order to support and move to the Worthing Community Hub and a further 14 are satellite spaces within libraries and schools or they are office spaces only. This leaves 39 substantive sites.

Proposal

Of the 39, it is proposed that 11 centres will be retained as Early Help delivery points across the 6 district hubs: 8 in the areas of highest need; and 3 additional to ensure that every District and Borough has a centre:

Locality	Centre
Arun	Tree House (Bognor) Wickbourne (Littlehampton, 80k per annum)
Crawley	Bewbush Broadfield
Worthing and Adur	Durrington Kingston Bucci (Shoreham-by- Sea) Lyndhurst Road (Worthing) Worthing Library project (new location involving the agreed closure of 2 centres Mar 2021)
Chichester	St James (MNS) – suggested
Horsham	Needles – suggested
Mid Sussex	Haywards Heath – suggested

These centres will be open full time, 0900 – 1700 5 days and week.

Detailed work has taken place with Public Health; WSCC Assets Team; and local Hub leads to ensure there is an understanding of the full range of pre-COVID19 delivery and the implications of the proposed reduction.

Opportunities

The current County Council asset strategy is to rationalise the estate. In addition to rationalisation, this proposal creates opportunities for other WSCC service areas and partners to bid for the use of centres, subject to an options appraisal and where required, a full business case. For example:

- **East Preston Children's Centre** – Potential for Adult services community support.
- **Gatton's Children's Centre** – Brighton Hospital Midwives service are requesting leasing the whole premises, which they will then sub-let to other health partners. This type of model whereby WSCC gets a market based rental income for the property and it still remains available to health partners may be a model for use elsewhere.
- **Maidenbower Children's Centre** – Education may take this property over along with several youth centres, subject to a business case and viability studies.

Early Help will continue to work closely with the Asset Management team and Public Health to make sure that all the implications for property and assets are fully understood and that no assumptions are made that expose WSCC to extra unforeseen costs or liabilities. The Assets Management Team are also retaining the details of all interest expressed in the current estates and guiding those partners on the steps that will need to be taken should an opportunity arise. A full options appraisal will be undertaken for each asset that is surplus, with the need to ensure best value and that the Council does not treat with one party to the exclusion of others without good justification. The early development of an Asset Plan will help ensure that a programme of rationalisation can begin once the centres are closed, however meaningful negotiations will not be able to commence until a final decision on this proposal is taken.

Health services run daily across many centres. As part of the Healthy Child Programme contract there is a commitment to provide accommodation to facilitate the delivery of this service. However, this is not tied to the use of any particular building.

Total CFC Footfall 2019 Key Headlines

163,513 Unique individuals	816,389 Footfall (total number of attendances)
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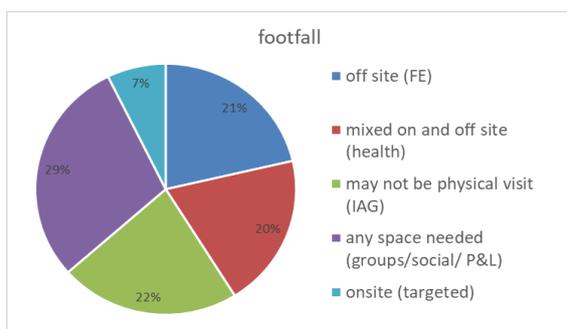
Breakdown by Hub Area

	Adur & Worthing	Arun	Chichester	Crawley	Horsham	Mid Sussex
Unique Registered Individuals	58,774	49,712	33,021	49,341	43,235	49,428
Unique individuals Attending	43,969	27,288	15,772	31,643	23,051	21,790
% Individual Attendance	74.8%	54.9%	47.8%	64.1%	53.3%	44.1%
Unique Registered Households	16,753	13,677	8,995	13,135	11,797	12,969
Unique Households Attending	9,523	7,005	4,722	7,658	5,811	5,967
% Family Attendance	56.8%	51.2%	52.5%	58.3%	49.3%	46.0%
Individual Footfall	191,148	132,665	77,223	211,694	129,342	74,317
Average attendances per person	4.3	4.9	4.9	6.7	5.6	3.4
Number of under 5s	9,456	7,732	5,705	8,006	7,338	8,584

- A&W has the highest level of engagement, at 74%, with individuals attending on average 4 times throughout the year.
- Mid Sussex has the lowest, at 44%, with an average number of attendances of 3.
- Across all hubs, around 50% of registered families attended at least once.
- Crawley has the highest level of foot traffic, with 211,694 attendances in the year. While it has a smaller number of unique individuals attending than A&W, the individuals that do attend do so more often (around 7 times in a year).

Breakdown of Footfall on and off site

In line with children centre core offer statutory guidance, footfall is recorded both on and off site, aggregated and assigned to a specific delivery point.



Analysis and interpretation mapped to proposed reduction in Delivery Points:

- 21% Free Entitlement takes place off site by partners and will continue as is.
- 20% is provided by health through a mixture of clinics and home visits and will continue as is.
- 22% is Information, Advice and Guidance is available both face to face and virtually. This will continue to be available virtually as well as face to face in delivery points in the most deprived areas and/at a least one delivery point in each District and Borough.
- 29% is attendance at open access groups and/or drop ins. Open access will continue at the retained delivery points in the most deprived areas and/at a least one delivery point in each District and Borough. Other delivery points will be available for wider community/partners use subject to WSCC Estate agreements.
- 7% targeted. This will increase.