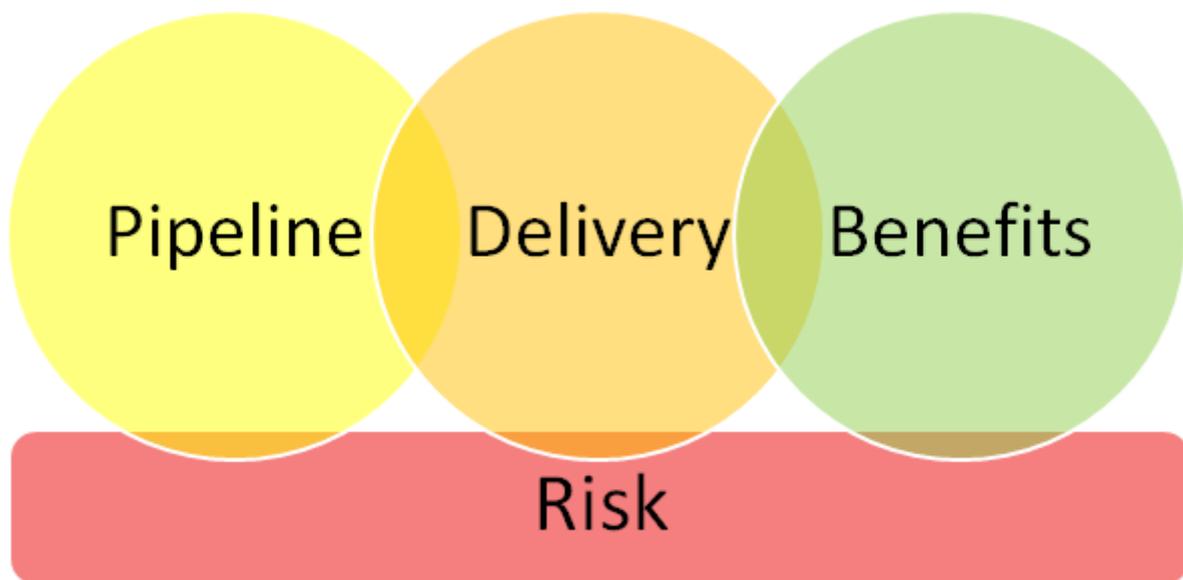


Capital Programme 2019/20 – 2023/24  
March 2020 Performance Report



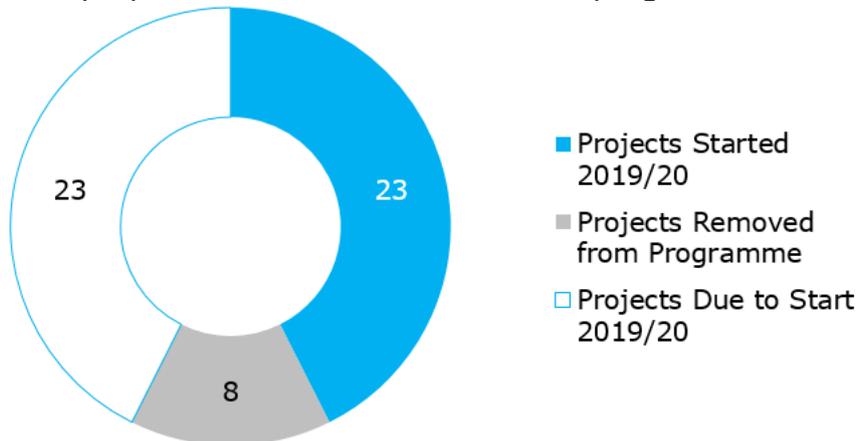
Cabinet  
26 May 2020

## Capital Programme 2019/20 – 2023/24

### 1. Pipeline



- 1.1 Projects that have had a Strategic Outline Case (SOC) approved and are included in the approved 5-year capital programme are considered to be in the pipeline. The referred option/s will be developed into a Full Business Case (FBC) for a decision whether or not to proceed, taken in accordance with the approved capital programme governance.
- 1.2 For some programmes of work, further updated Strategic Outline Cases are required before individual projects start dates are identified. Projects that go on to be approved in accordance with capital governance, are then considered to be “in delivery” and produce highlight reports contributing to the delivery section of this report.
- 1.3 The Capital Programme Office (CPO) is currently monitoring the development of 49 programmes and projects in the 5-year pipeline.
- 1.4 Of those projects profiled to start in 2019/20, 23 have started, 23 remain to start and 8 have been or are proposed to be removed from the programme.



- 1.5 The projects that have entered delivery stage during 2019/20 are listed below:

Project	Location	Description
Stonepillow DAAT Grant	Arun	Passporting of funding to local Drug and Alcohol dependency services
Ifield Community College	Crawley	Provision of additional equipment to accommodate “bulge” class within existing school space
Windmills Junior School	Mid Sussex	Conversion of former art room to general classroom to manage “bulge” class
Adult’s In-House Day Centres Design Stage	Various	Capital design stage for refurbishment of day centres to support Adult’s Social Care service strategy
LED Streetlighting Conversion Programme	Various	Replacement of existing street lighting with LED lamps
Worthing Community Hub	Worthing	Refurbishment of Worthing library to create a new community hub space, a range of services into the library building
School Safeguarding Programme	Horsham	Safeguarding works to provide fencing upgrades to 19 school sites
Crawley Growth Programme – Eastern Gateway Design Stage	Crawley	Capital design stage for public realm and access improvements in Crawley’s Eastern Gateway to improve connectivity of key sites, support development in the area and improve the environment in the town

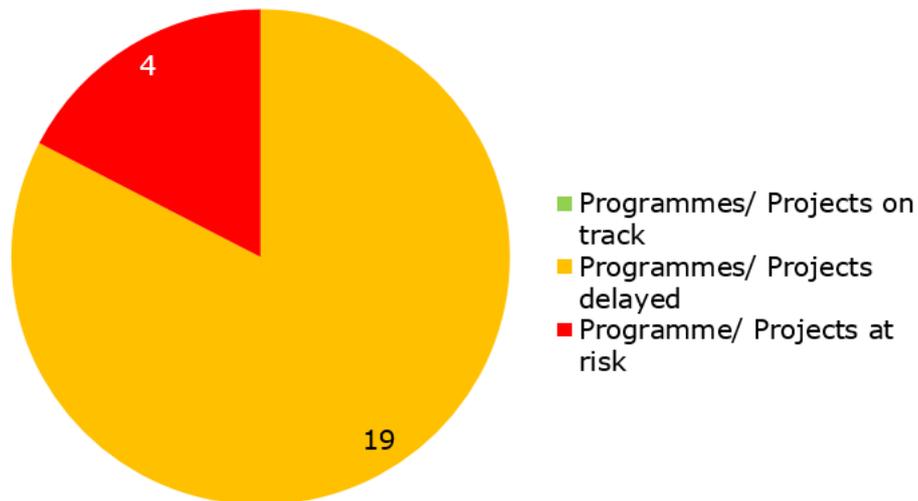
OPE/ Growth Programme – Burrscroft Demolition	Adur	Demolition of former care home building as part of Pond Road OPE Programme development
OPE/ Growth Programme – Demolition of Crawley County Buildings	Crawley	Demolition of former Council offices building as part of Crawley OPE Programme development
Halewick Lane, Sompting, Battery Storage	Worthing	Utilisation of second-life car batteries to store off-peak electricity to resupply the grid during peak times
Church Walk, Burgess Hill Design Stage	Mid Sussex	Design stage for public realm and connectivity improvements as part of the Burgess Hill Place and Connectivity Programme
Victoria Park, Burgess Hill Design Stage	Mid Sussex	Design stage for public realm and connectivity improvements as part of the Burgess Hill Place and Connectivity Programme
A2300 Design Stage	Mid Sussex	Design Stage for Highways Major Project on the A2300
Thorney Island School Hall	Chichester	School hall facilities to support the uptake of Basic Need school places
Manor Green SEND Provision	Crawley	Additional places at Manor Green school
A29 Phase 1	Arun	Approval of full construction budget for realignment project on A29
Chichester High School for Boys Demolition of vacant buildings	Chichester	Demolition of vacant school buildings as part of enabling works for Southern Gateway programme
Lingfield Lodge Extra Case	Mid Sussex	Capital contribution to development of Extra Care Housing scheme in East Grinstead
The Weald All-weather Pitch	Horsham	Replacement all-weather pitch at the Weald School, Billingshurst
Horsham Enterprise Park Design Stage	Horsham	Site investigation and design phase approved, ahead of proposed construction phase decision January 2021
Crawley Road Space Audit and Parking Management Plans	Crawley	Programme progressed as part of Highways Annual Delivery Programme
Library Self-Service Terminals	Various	Programme of necessary replacement of customer self-service terminals in Libraries

## 1.6 Projects removed from the pipeline in 2019/20 are listed below:

Project	Location	Reason
Care Leavers' Accommodation	TBC	No case made for investment
PropCo – Angel's Nursery	Arun	Decision taken to dispose of land
PropCo – Fitzalan Road, Littlehampton	Arun	Proposed approach to dispose of land
Experience West Sussex	TBC	No case made for investment
Greenway Primary School	Horsham	Transferral to new academy trust, project not required at current time
One Public Estate – Maltravers/Fitzalan Road, Littlehampton	Arun	Feasibility works have determined that there are no viable options for an OPE project at this stage due to low land values and lack of external capital contributions. Options for the sites to be reconsidered as part of the Asset Strategy
One Public Estate – East Street, Littlehampton	Arun	
Buchan Battery Storage	Crawley	Costs considered to outweigh benefits

## 1.7 Of the remaining projects due to enter delivery stage in 2019/20, 19 projects have been delayed. 4 projects are considered to be "at risk".

2019/20 Starts – Status of Pipeline Projects



1.8 A summary of the proposed projects where development is considered “at risk” is set out in the table below.

Profiled GO/NO GO Date	Project	Status	Reason	Deliverability Status
Oct 2019	Adults’ In-House Social Care Day Centres – Part B – Laurels, Rowans, Glebelands	AMBER	Programme plan revised following MDC review of requirements and further delayed due to Covid-19. Full business case expected in May 2020	GREEN
Nov 2019	NHS Capital Grants	AMBER	Lead officer left the organisation leading to a delay in progress. New service lead now in place, options appraisal delayed due to Covid-19, to be rescheduled	GREEN
Mar 2020	Rural Connectivity Programme	RED	National strategy announcements during the winter leading to revised options being developed.	GREEN
Feb 2020	SEND Programme - Palatine School	AMBER	Delay in business case emerging, decision expected in April 2020. <i>UPDATE – design fees approved and progressing.</i>	GREEN
Feb 2020	SEND Programme – QE2 School	AMBER	Delay in business case emerging, decision expected in May 2020.	GREEN
Feb 2020	SEND Programme – St Anthony’s	RED	Delay in business case emerging, permanent expansion on hold pending consideration of requirements in the wider area	AMBER
Feb 2020	SEND Programme – Fordwater	AMBER	Delay in business case emerging, decision expected in June 2020.	GREEN
Aug 2019	Woodlands Meed	AMBER	Report on issues and requirements for solution now reviewed. Options being developed for appraisal/ decision on design in May	GREEN
July 2019	Brookhurst Wood – Site HA	RED	Strategic review of waste management leading to delaying in bringing forward a project	RED
Oct 2019	Behind the Meter - Small Commercial Battery Storage Pilot	AMBER	Delays arising from issues identified in technical surveys. Decision expected in April 2020. <i>Update – pilot project approved.</i>	GREEN
Oct 2019	Baystone Farm, Horsham, Solar Farm and Battery Storage	AMBER	Design progressing, delays due to exploration of opportunities to develop wider links with Growth Programme, hydrogen electrification technology and partner with adjacent school. Decision expected in June 2020	AMBER

Mar 2020	Accessibility Audit	<b>AMBER</b>	Survey completed as planned, cost of identified capital works exceeds current budget, with additional revenue works. Options to be considered in May 2020	<b>AMBER</b>
Feb 2020	Centenary House, Worthing	<b>AMBER</b>	OPE programme reset following appointment of new programme manager – business case for feasibility-stage options expected May 2020	<b>GREEN</b>
Mar 2020	Pond Road, Shoreham	<b>AMBER</b>	OPE Programme reset following appointment of new programme manager – business case for design stage options expected in June 2020	<b>AMBER</b>
Mar 2020	Crawley County Buildings	<b>AMBER</b>	Feasibility for demolition approved, capital subject to approval in May 2020. Master planning for whole site required before delivery options can be developed	<b>AMBER</b>
Mar 2020	Combined Horsham Blue Light Centre	<b>AMBER</b>	Issues regarding target cost deliverability. Business case for approval of preferred option and design costs for Cabinet Member approval in June 2020	<b>AMBER</b>
Feb 2020	The Brow, Burgess Hill	<b>AMBER</b>	Multiple demands on the site leading to issues regarding commercial affordability of the project, project viability to be reviewed in May 2020	<b>AMBER</b>
Mar 2020	Drayton Depot Blue Light Maintenance Facility	<b>RED</b>	Project paused pending further discussion with partners	<b>RED</b>
Oct 2019	Crawley Growth Programme - Manor Royal Junction Improvements and Bus Lane	<b>AMBER</b>	Change in project management approach leading to detailed capital design decision taken in September 2019, with decision on Full Business Case expected April 2020	<b>GREEN</b>
Jun 2019	Worthing Growth Programme – Portland Road	<b>AMBER</b>	Proposed decision to engage Worthing Borough Council to deliver the project expected in May 2020	<b>GREEN</b>
Jun 2019	Worthing Growth Programme – Railway Approach	<b>AMBER</b>	Preferred option and design expected for decision in November 2020	<b>GREEN</b>
March 2020	Chichester Growth Programme – Relocation of CHSB Hockey Pitch	<b>AMBER</b>	Demolition programme longer than expected. Timetable for approval to be confirmed	<b>GREEN</b>
Jul 2019	Bognor Regis Enterprise Centre	<b>AMBER</b>	Preferred land option identified, design of propose site being identified – decision due in July 2020	<b>GREEN</b>

## 2 2019/20 Delivery

2.1 Each of the projects in delivery are subject to monthly highlight reports produced by a Project Manager. The highlight reports are scrutinised by a service-specific officer “Hub” and a summary and analysis is presented in this report.

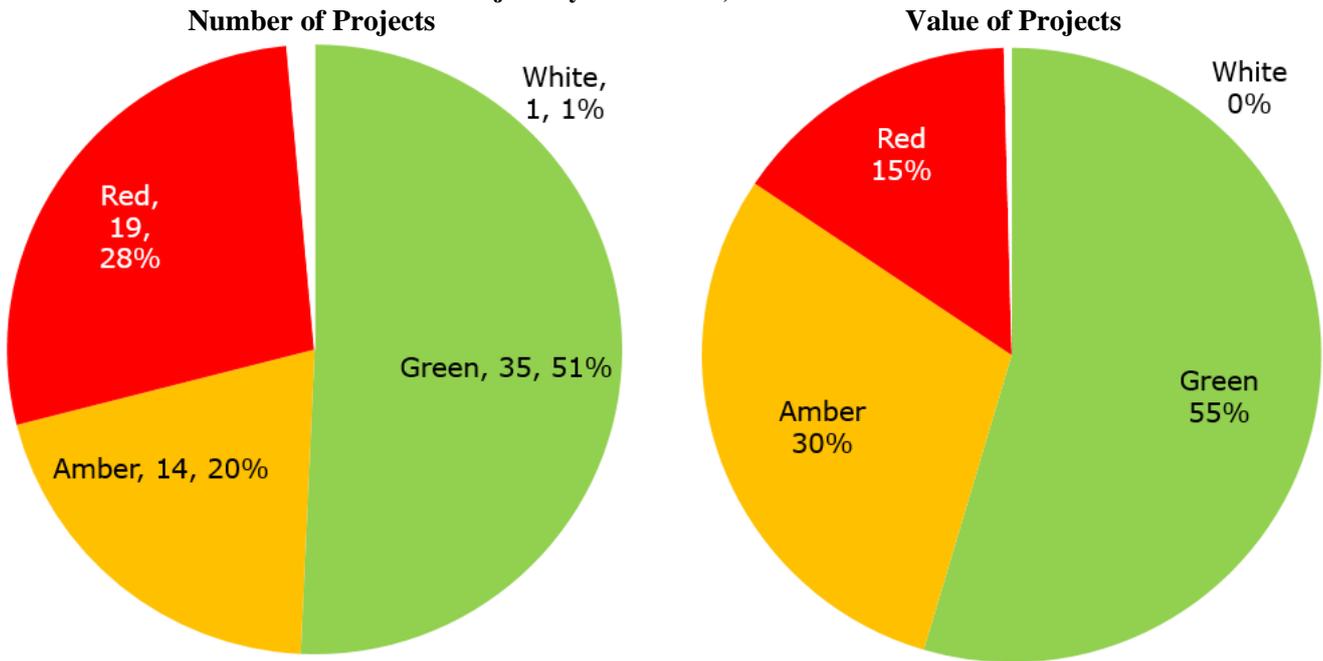


2.2 The highlight reports provide a colour-coded rating for each project as follows:

- **GREEN** - the project is reporting to plan
- **AMBER** - there is an issue having an effect on the project, but that it can be dealt with by the project manager or project delivery team
- **RED** - there are significant issues with the project, requiring corrective action
- **WHITE** - no highlight report was submitted
- **BLUE** - a project had reached practical completion
- **GREY** - a project has been withdrawn from the programme

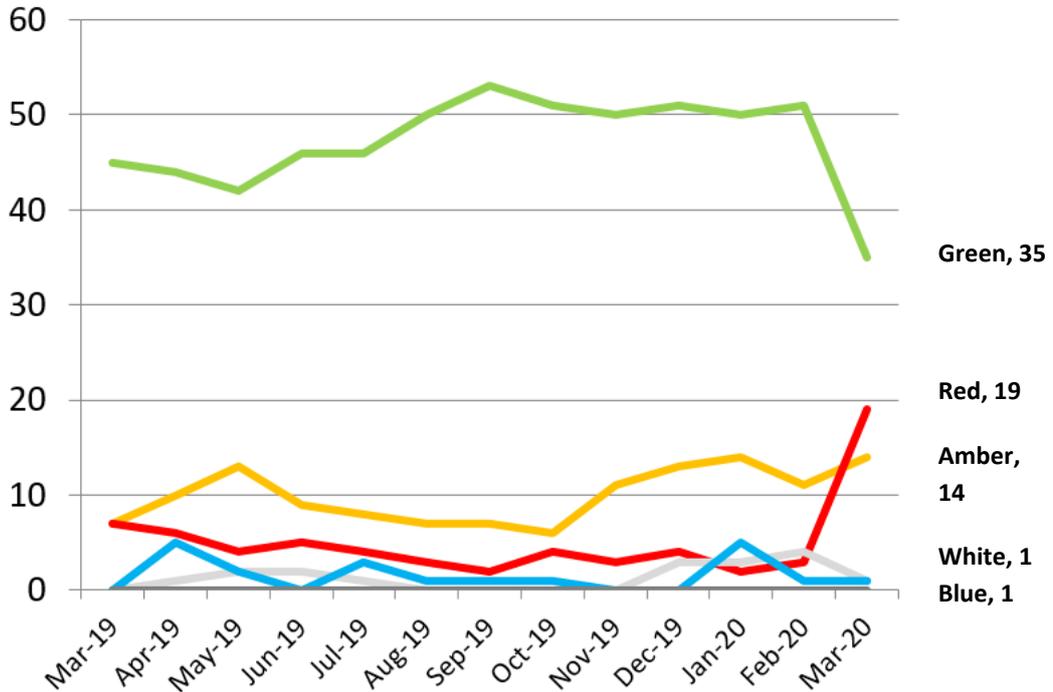
2.3 At the end of March, 35 projects in delivery were rated **GREEN**. 14 were rated at **AMBER**. 19 were rated as **RED**. 1 project did not produce a highlight report and has been reported as **WHITE**.

Projects by RAG status, March 2020



2.4 The graph below sets out monthly RAG statuses over the previous year:

Rolling Monthly Actual Number Projects in Delivery by RAG status – March 2020



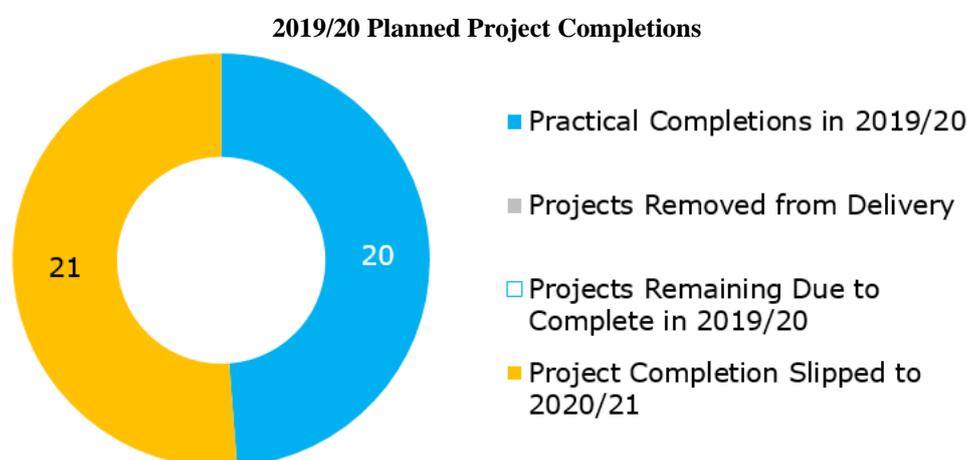
2.5 The Library Self-Service Terminals project was approved late in March, when Covid-19 impact was being prioritised by Communities team staff and no highlight report was received, resulting in the project being rated WHITE.

2.6 A summary of all projects is set out by portfolio in Appendix A. The table below sets out the projects rated **RED** at the end of March, the action being taken to address the issues and a CPO assessment of the impact on the project outcomes:

Scheme	RAG at 31 Mar	Reason	Impact	Updated position at DATE	
				Updated RAG	Latest Update
In-House Day Services Part A Construction	1	Completion delayed due to Covid-19 shut-down of works. Contractor remains on site with limited crew.	High (time)	AMBER	Construction works complete, handover arrangements delayed and subject to careful planning
In-House Day Services Part B Design	1	Delay in preparing options appraisal due to staff prioritisation as a result of Covid-19 response. Business case appraisal planned for May.	High (time)	AMBER	Design stage complete, subsequent procurement of construction phase progressing with tight timescale and careful planning required
Demolition of Vacant Buildings – CHSB	1	Procurement process and post-procurement mobilisation likely to be delayed due to Covid-19 considerations/ restrictions	High (time)	RED	Survey of historic air raid shelters likely to add to Covid-19 delays
Bourne Community School	1	Practical Completion issued subject to required post-completion works to be planned around the school's operations to avoid further disruption.	High (time)	RED	Remaining works to be reprogrammed around easing of site restrictions
Children's In-House Care – Cissbury Lodge	1	Start of works delayed due to Covid-19 site restrictions. Tender for works issued with consideration of Covid-19 issues.	High (time)	AMBER	Tender period extended on request of bidders, report expected to be issued in June 2020
Children's In-House – Seaside Design	1	Start of construction delayed due to Covid-19 site restrictions.	High (time)	AMBER	Design stage complete, with preferred option subject to approval planned end of May
Children's In-House – May House Design	1	Start of construction delayed due to Covid-19 site restrictions.	High (time)	AMBER	Design stage complete, with preferred option subject to approval planned end of May
Manor Green SEND Provision	3	Due to Covid-19 site restrictions, all non-critical construction operations on hold until reassessment of the situation in mid-April.	High (time/cost)	RED	Contractor now on site. Completion forecast late September, after start of 20/21 academic year
Nyewood CofE School	1	Delay due to Covid-19 site restrictions	High (time)	RED	Limited works recommenced within site restrictions to attempt completion of Phase 1. Main works remain to be reprogrammed
Parklands	23	Construction project complete but significant and persistent defects leading to delay and additional costs. Change requesting pending approval but no completion date for defect resolution leading to further ongoing costs – further delays due to Covid-19 site restrictions	High (time/cost quality)	RED	
Safeguarding Programme	1	Order for Phase 1 works placed. Works suspended due to Covid-19 site restrictions.	High (time)	RED	
Shelley Primary	1	Delay due to Covid-19 site restrictions	High (time)	RED	Site remains closed, design works progressing. Contractor planning return to site mid-May
Southwater Infants and Junior	1	2 <sup>nd</sup> Stage tender delayed due to limited interest, due to Covid-19 site restrictions	High (time)	RED	Options for temporary accommodation being explored
The Weald School All-Weather Pitch	1	Contractor appointed but start delayed due to Covid-19 site restrictions	High (time)	RED	

Thorney Island	1	Delay in design stage due to Covid-19 site restrictions	High (time)	RED	
FM Structural Maintenance 2019/20	1	Covid-19 site restrictions stopped works from middle of March, many on-site schemes remain unfinished	High (time)	RED	Delivery limited, works progressing where able to and where considered necessary
West Sussex Gigabit	1	Delay due to Covid-19 site restrictions – completion re-forecast to mid-August	High (time/cost)	RED	Minimal works under current lockdown conditions – completion of connections reforecast to mid-August, subject to conditions
Horsham Bluelight Centre	1	Approval to proceed to Stage 4 and Planning Application delayed due to further scrutiny and the need for significant value engineering post design-freeze. Contractor costs incurred for down-time as part of contract.	High (cost)	RED	Further value-engineering and re-design works being undertaken
Worthing Community Hub	1	Delay due to Covid-19 site restrictions	High (time)	RED	Award of tender remains subject to approval

2.7 41 projects were profiled to be completed during 2019/20:



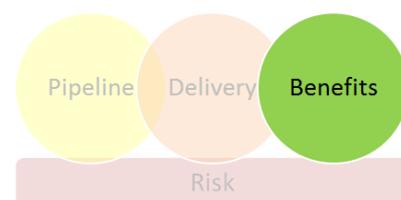
2.8 At the end March, 20 projects had been completed in 2019/20:

April		
Project	Location	Description
Healthy Pupils Capital Fund	Various	Programme of grant awards to schools for building works and equipment to support healthy living
Rake Primary School	Chichester	Provision of a modular classroom to address issues regarding the adequacy of the teaching space
Westhampnett Solar Farm	Chichester	Construction of a solar farm at Westhampnett
Churchill Court Acquisition	Crawley	Purchase of a commercial investment property in the Manor Royal Business District, Crawley
City Park Acquisition	Hove	Purchase of a commercial investment property in Hove
May		
Project	Location	Description
Alternative Provision School	Arun	Works at Flintstones Centre, Littlehampton to facilitate transfer from North Mundham site
Accommodation Optimisation	Chichester	Refurbishment of County Hall rooms to facilitate new ways of working programme objectives

July		
Project	Location	Description
Northgate Primary School	Crawley	Basic Need expansion to provide additional form of entry.
Better Connected Broadband	Various	Second phase of roll-out of superfast broadband making the technology commercially available to an additional 3,000 premises
Fire Accommodation Pressures	Various	Block programme of internal improvements at Fire Stations
August		
Project	Location	Description
Manor Royal Outdoor Media	Crawley	Installation of advertising screens at locations across the Manor Royal Business District
September		
Project	Location	Description
DfT Road Fund	Various	Additional grant funding awarded by DfT for targeted asset management works to improve the condition of the highway
October		
Project	Location	Description
A285 Road Safety	Chichester	A programme of road safety improvements on the A285 between Halnaker and Petworth
January		
Project	Location	Description
Angmering School	Arun	Basic Need expansion to provide additional form of entry.
Maidenbower School	Crawley	Expansion of Special Support Centre to include provision of drama studio
Windmills Junior School	Mid Sussex	Conversion of former art room to general classroom to cover bulge class
County Hall Car Parking	Chichester	Works to improve car park to standards required for Pay and Display charging
PropCo – Angel’s Nursery	Arun	Capital design stage for development of surplus land in Barnham, Arun. Key Decision to sell land
February		
Project	Location	Description
OPE/ Growth Programme – Burrscroft Demolition	Adur	Demolition of vacant former care home site in Shoreham as part of OPE/ Growth programme site facilitation
March		
Project	Location	Description
Stonepillow DAAT Grant	Arun	Grant funding payment for drug and alcohol dependency services in Arun

### 3 Benefits

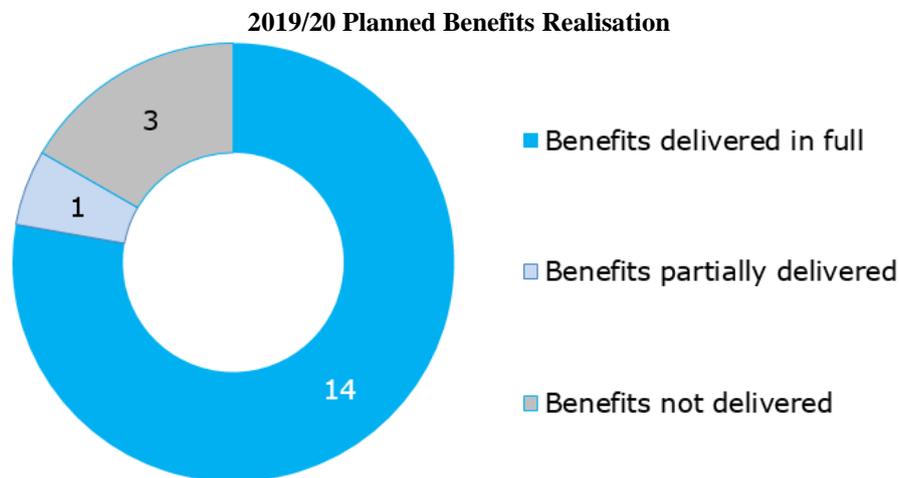
3.1 Benefits are the positive outcomes that a project/ programme delivers, which justify the investment and contributes towards one or more organisational objectives



3.2 Approved projects are required to identify at least one benefit to be tracked throughout the lifecycle of the investment and beyond project closure. Project benefits and

measures are identified in each project’s Full Business Case, along with review dates for monitoring their delivery and the benefit owners. The delivery of benefits is scrutinised by the service-specific officer “Hub” and progress is reported to the Capital and Assets Board.

3.3 The Benefits Tracker is currently monitoring 69 benefits to be delivered between now and March 2043. 14 benefits have been fully realized in 2019/20 and 1 partially realized.



3.4 A summary of the benefits delivered in 2019/20 is set out in the table below:

April		
Project	Location	Benefit
On-Street Pay and Display Parking Machines	Worthing	Replacement of 68 parking machines
Rake Primary School	Chichester	Delivery of a new classroom to address concerns regarding suitability of teaching facilities
Schools Solar PV Installations	Various	Following the liquidation of the main contractor and appointment of alternative contractors, benefit to deliver 60% of spend with local contractors was not delivered (actual local spend 27%)
May		
Project	Location	Benefit
Churchill Court	Crawley	Purchase of building for revenue income generation
City Park, Hove	Brighton and Hove	Purchase of building for revenue income generation
October		
Project	Project	Project
Westhampnett Gas Works	Chichester	Reduction of over 30% in tCO2eq
November		
Project	Location	Benefit
Gigabit	Various	All West Sussex District and Borough Councils signed up to the Gigabit projects with sites included in the planned implementation
Even Better Pavements	Various	Increased net value of the asset
December		
Project	Location	Benefit

Angmering Secondary School	Arun	Basic Need provision of 30 additional school places
Ifield Community College	Crawley	Basic Need provision of 30 additional school places
Maidenbower Junior School	Crawley	Uptake of additional 16 places in the Special Support Centre, reducing out of county placements
Windmills Junior School	Mid Sussex	Basic Need provision of additional 30 school places on temporary basis to cover "bulge" year

#### January

Project	Location	Benefit
Ifield Community College	Crawley	School at 99% capacity following provision of bulge classroom capacity

#### March

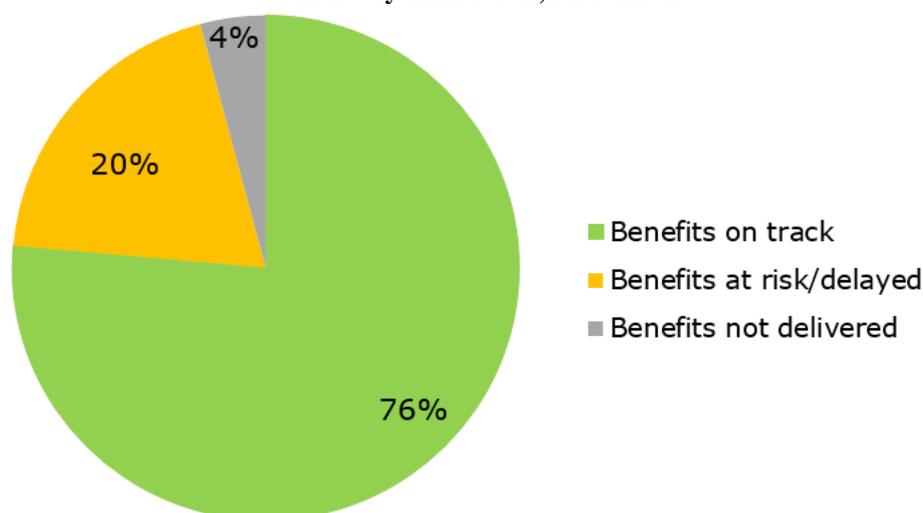
Project	Location	Benefit
Bartons Primary School	Arun	60 additional places delivered to meet bulge year requirement

3.5 A RAG rating is provided for each of the benefits:

- **BLUE** – benefits have been delivered
- **GREEN** – benefits remain on track to be delivered
- **AMBER** – benefits will still be delivered but may be delayed, reduced or there may be unexpected disbenefits
- **GREY** – benefits have been withdrawn from the tracker

3.6 Of the benefits remaining in the tracker at the end of March, 55 were reported to be on track for planned delivery and 14 were reported as delayed or "at risk".

Benefits by RAG status, March 2020



3.7 A summary of the projects where the benefit is reported reduced or at risk is set out below:

Project	Location	Status	Issue	Benefit Outcome Status
A285 Road Safety	Chichester	<b>AT RISK</b>	Change in reporting methodology by Sussex Police likely to influence performance against target	<b>AMBER</b>
Bourne Community College	Chichester	<b>DELAYED</b>	Delivery of new places delayed due to issues during construction phase	<b>GREEN</b>
Crawley Down Junior	Mid Sussex	<b>DELAYED</b>	Delivery of new places delayed due to issues during construction phase	<b>GREEN</b>

		<b>DELAYED</b>	Uptake of new places, pupil admissions data showing school currently at 124% capacity following delayed delivery of new places	<b>GREEN</b>
East Preston Infants School	Arun	<b>UNDER REVIEW</b>	Uptake of new places, pupil admissions data showing PAN 93%, against target of 95%	<b>GREEN</b>
East Preston Junior School	Arun	<b>AT RISK</b>	Uptake of new places, pupil admissions data showing PAN 78%, against target of 95%	<b>AMBER</b>
Electric Vehicle Chargers	Various	<b>AT RISK</b>	Cost of electric vehicles exceeds that of petrol fleet vehicles	<b>AMBER</b>
Felpham College	Arun	<b>UNDER REVIEW</b>	Uptake of new places, pupil admissions data showing PAN 91%, against target of 95%	<b>GREEN</b>
Manor Green Primary	Crawley	<b>DELAYED</b>	Temporary accommodation in place following delay in completion of construction	<b>GREEN</b>
Flintstone Centre Alternative Provision	Arun	<b>AT RISK</b>	Improved pupil attendance/ engagement in formal education	<b>AMBER</b>
St Wilfrid's Primary School	Arun	<b>UNDER REVIEW</b>	Uptake of new places, pupil admissions data showing PAN 87%, against target of 95%	<b>GREEN</b>
Children Looked After Accommodation	Chichester	<b>AT RISK</b>	Specification of project unable to deliver stated level of service leading to reduced projected benefit – cost avoidance for 2019/20 predicted to be £140k against £187k target	<b>AMBER</b>
The Meads School, East Grinstead	Mid Sussex	<b>AT RISK</b>	Uptake of new places, pupil admissions data showing PAN 80%, against target of 95%	<b>AMBER</b>
Windmills Junior School	Mid Sussex	<b>UNDER REVIEW</b>	Uptake of new places, pupil admissions data showing PAN 94%, against target of 95%	<b>GREEN</b>

3.8 3 benefits have removed from the tracker. Following a reduction in the anticipated pupil number increase at St Mary's RC School in Bognor Regis, the project has been deferred along with the 2 associated benefits. East Wittering Primary in Chichester District replaced modular classrooms with permanent build and a misreported benefit of increased capacity has been removed.

#### 4 Risk

4.1 The capital programme risk register sets out the key risks to the delivery of the programme and significant risk individual projects. The capital programme risk register sets out programme risks being managed by the Capital and Assets Board and project risks, which are managed by the appropriate service.



4.2 The CPO is currently managing 13 programme risks and reporting 12 project risks managed by services.

#### 5.1 Finance

5.1 In February 2019, County Council approved a capital programme of £108.995m. In addition £0.670m of expenditure, originally profiled to spend in 2018/19, was expected to be delivered in 2019/20, bringing the revised capital programme to £109.665m. Since then, profiled spend has decreased overall by £18.166m to give a full year expenditure of £91.499m. During quarter four, the year-end projection decreased by £4.349m. Quarter four movements are detailed below:

##### 5.1.2 Adults and Health – (£0.030m)

- Choices for the Future Programme – £0.742m – Works have progressed quicker than first anticipated resulting in acceleration of funding from 2020/21 into 2019/20.

- Westergate Extra Care – (-£0.750m) – Construction works have been put on hold due to Covid 19 meaning a key milestone payment was not reached resulting in future payments being slipped into 2020/21.
- Tempe – (-£0.002m) – Latest payment slightly less than anticipated therefore small amount of slippage into 2020/21.
- 38 Alinora Crescent – (-£0.020m) – Latest payment slightly less than anticipated therefore small amount of slippage into 2020/21.

### **5.1.3 Children and Young People – £2.351m**

- Cissbury Lodge – £0.052m – Works have progressed quicker than anticipated therefore funding has been slightly accelerated.
- CYP Transformation Programme - £2.299m – Eligible revenue expenditure linked to transformational type activities has been capitalised under the flexible use of capital receipts directive.

### **5.1.4 Economy and Corporate Relations – £5.415m**

- IT Equipment – £3.769m – Approval given to capitalise the purchase of corporate laptops as part of the refresh programme.
- Converged Fibre - £0.201m – Business case approved for pre-construction fees which will enable the full design and survey of the route to determine the agreed route.
- Burgess Hill Growth Programme – (-£0.149m) – Surveys were less than estimates and contingency amounts not required to date therefore funds have been reprofiled into future years.
- Worthing Public Realm – (-£0.117m) – This project is currently being reviewed therefore works have progressed slower than first anticipated, funding has been reprofiled into future years.
- Crawley Growth Programme – £0.238m – Work has progressed quicker than first anticipated on design costs therefore funding has been accelerated.
- Economy and Corporate Relations Transformation Programme - £1.473m - Eligible revenue expenditure linked to transformational type activities has been capitalised under the flexible use of capital receipts directive.

### **5.1.5 Education and Skills – (-£5.611m)**

- Safeguarding Programme – (-£0.439m) - delays in procurement have led to minimal expenditure in 2019/20 hence reprofiling into future years.
- Nyetimber Primary School – (£0.279m) - delays in contractors able to get on site have resulted in expenditure being reprofiled into future years.
- Bourne Community College – (-£0.865m) - delays in procurement has resulted in contractors unable to get on site resulting in the project being pushed back 3 months therefore expenditure has been reprofiled into future years.
- Shelley Primary School - (-£0.409m) - delays in the early stages of the planning cycle have meant a one-month delay in appointing a contractor resulting in expenditure being reprofiled into future years.
- Woodlands Mead - (-£0.175m) – project is currently on hold whilst we await the survey results from an external consultant resulting in expenditure being reprofiled into future years.
- Schools Capital Maintenance (-£2.901m) – a mixture of delays on site, procurement delays, technical delays, old commitments overstated, underspends on projects and contingency's reprogrammed on projects have resulted in slippage into future years.
- The Weald School - £0.050m – A budget of £0.750m was approved for works on the all the weather pitch, £0.050m is due to be spent in 2019/20 with the remainder in 2020/21.
- Felpham Community College – (£0.285m) – This scheme has been reprofiled to due to negotiations regarding the final account where some issues are still to be resolved.

- Crawley Down Primary – (-£0.367m) - This scheme has been reprofiled to due to negotiations regarding the final account where some issues are still to be resolved.
- The Angmering School – (-£0.917m) – This is a basic need project but due to the large value have reported separately. This project will complete under budget with £0.712m of funding being returned into the pipeline balance to fund future basic need projects. £0.200m has been slipped into 2020/21 to finish off the project.
- SEND Programme – (-£0.209m) – Maidenbower Project has reported a £0.147m reduction in budget therefore returning grant funding back into the pipeline to fund further special education need projects, £0.045m has also been reprofiled into 2020/21 to finish the project.
- Devolved Formulae Capital Grant - £1.695m – Schools were given additional grant funding direct after the Capital Programme was approved therefore this in year increase reflects higher allocation awarded and spent in 2019/20 by schools direct.
- Basic Need Programme – (-£0.510m) - Numerous schemes within the basic need programme have come out of retention, completed under budget or reprofiled into future years resulting in a net position reduction in budget of £0.579m, this funding has been returned into the pipeline balance to fund future basic need projects. Schemes over £0.100m that have completed under budget are Waterfield Primary School at £0.121m and the Academies Programme at £0.151m.

#### **5.1.6 Environment - (-£0.085m)**

- Waste, Faygate - (-£0.070m) – a review was carried out on the site which has led to further slippage of £0.070m to 2021/22 for the main project work to commence.
- Carbon Reduction Programme (-£0.029m) - schedule of works was unable to be completed within this financial year due to fitting in with timescales for schools, this has resulted in further slippage in 2021/22.
- General After Care Works– (-£0.015m) - Landowner negotiations delayed Steyning groundwater boreholes, prioritisation process has also led to delays in project surveys.
- Downslink– £0.001m - Minor variation on March invoice.
- Environment Transformation Programme - £0.028m - Eligible revenue expenditure linked to transformational type activities has been capitalised under the flexible use of capital receipts directive.

#### **5.1.7 Finance and Resources – (-£2.789m)**

- Structural Maintenance - (-£1.259m) - delays in procurement, seasonal delays, technical solutions, works underspent and reclassification of start dates have resulted in slippage into future years.
- Targeted Minor Asset Improvement Plan – (-£0.315m) - late identification of schemes and amendments to instructions have led to delays. Those schemes that are delayed will be completed in early 2020/21.
- County Hall Car Park - (-£0.096m) - works have now completed with the project coming in under budget therefore the borrowing has been returned corporately to fund future schemes.
- Burrscliffe Demolition – (-£0.338m) - Demolition has been completed significantly under the estimate therefore the budget has been returned corporately to fund future schemes.
- Crawley County Buildings Demolition - (-£0.088m) - Ongoing discussions have resulted in a proposal for a partial instead of a full site demolition therefore £0.080m has been reprofiled into 2020/21.
- Chichester High School Demolition - (-£0.073m) – Project has been delayed and will not commence until 2020/21.
- Gypsy and Traveller Sites - (-£0.040m) - Minor variation on March invoices.
- Sompting Waste Management- (-£0.001m) – Budget is no longer required and therefore has been returned into the corporate budget to allocate to future schemes.

- Staff Capitalisation- (-£0.377m) – Original estimate of staff fees was higher than first anticipated.
- North Mundham- (-£0.002m) – Project has completed under budget and therefore funds have been returned into the corporate budget to allocate to future schemes.
- Asset Improvement Fund (-£0.200m) – An estimate for the asset improvement fund was made when the Capital Programme was approved. That estimate was short by £0.200m and so therefore it has been slipped into future years.

### **5.1.8 Fire and Rescue and Communities (-£0.393m)**

- Horsham Blue Light Centre -(£0.259m) - review of timing of works following contract award has led to further slippage into 2020/21.
- Fleet – £0.212m - Acceleration of funding due to delivery of vehicles quicker than anticipated.
- Worthing Community Hub – (-£0.097m) - Design work fees for the outside space have not taken place as expected, these will now be completed early in the new financial year.
- Library Self Service Terminals (-£0.500m) – Installation has been delayed due to Covid19 therefore payment will be made early in the new financial year.
- Fire and Rescue and Communities Transformation Programme - £0.251m - Eligible revenue expenditure linked to transformational type activities has been capitalised under the flexible use of capital receipts directive.

### **5.1.9 Highways and Infrastructure – (-£1.805m)**

- A284 Lyminster Bypass £0.233m – LGF grant funding accelerated due to additional design cost in year for the new viaduct.
- A259 – (-£0.168m) – Public Inquiry costs have been cheaper than first budgeted and therefore £0.164m has been reprofiled into 2020/21.
- Flood Management – (-£0.015m) - Identification of properties at risk of flooding has taken longer than expected and therefore funding has been slipped into 2020/21
- Operation Watershed (-£0.215m)- Due to resource issues work has not progressed as quick as first anticipated, bids that have been received and are being progressed with funds allocated in 2020/21
- West of Horsham - £0.096m - Farthings Hill and Newbridge Roundabout construction completed ahead of schedule therefore funding has been accelerated from 2020/21 into 2019/20.
- Crawley RTPI – (-£0.002m) - Some displays will now be completed in 2020/21 due to contractor's workload and supplier issues.
- A29 – (-£0.089m) - Planning costs in 19/20 lower than anticipated. The funding agreement with the LEP has already been revised to £0.575m so grant can be carried forward into future years.
- A2300 – (-£0.391m) - DfT funding award for the project was delayed due to General Election resulting in works being delayed.
- Road Safety Improvements – (-£0.019m) – Edge line road markings still to be completed, this will now happen early in the new financial year.
- Worthing Sustainable Transport Package Phase One – (-£0.032m) – Remedial works for block paving delayed and will be completed early in the new financial year.
- Annual Delivery Programme – (-£1.203m) - Various schemes of which £0.366m is for works that have been delayed due to Covid19, and £0.837m of various schemes with underspends where works have been completed at reduced cost and budget will be reallocated within the Delivery Programme for 20/21

## **5.2 Income Generation Initiatives**

### **5.2.1 Economy and Corporate Relations -(£1.011m)**

- Gigabit - (-£0.846m) – delays caused by issues found while testing have led to the completion date of the project being extended to the end of April 2020 therefore resulting in slippage to 2020/21.
- Creative Bognor – (-£0.161m) – Project has slipped into 2020/21 due to an over ambitious works programme
- Horsham Enterprise Park – (-£0.004m) – Minor variation on March invoice.

### **5.2.2 Environment -(£0.325m)**

- Your Energy Sussex – (-£0.325m) – We currently have five in flight YES projects, 3 of them have had minor variations on the March invoice estimates, Schools Solar programme had £0.140m of slippage due to an overestimate of works to be completed whilst the Westhampnett scheme slipped £0.070m as the project still has some landscaping to complete.

### **5.2.3 Finance and Resources - £0.012m**

- City Park Hove – (£0.047m) - Underspend on estimated budget for purchase of site and therefore the budget has been returned corporately in order to fund future income generation initiatives.
- Propco Barnham – £0.166m – Additional funds approved in order to settle the final account with Wates.
- Propco Orchard Street – (-£0.107k) – Balance of reserve for NHBRC guarantee payments carried over to future years.

### **5.2.4 Highways and Infrastructure – (-£0.078m)**

- Street Lighting LED (-£0.078m) – Legal and procurement costs have come in lower due to a draft Deed of Variation requiring a position paper from WSCC.