

Report to Cabinet Member for Public Health and Wellbeing

October 2024

NHS Sussex Shared Delivery Plan Refresh Year 2 (2024/25)

Report by, Alan Sinclair, Director of Adults and Health (DASS)

Electoral division(s): All

Summary

In June 2023 the Council's Cabinet reviewed the Sussex Health and Care Partnership Shared Delivery Plan 'Improving Lives Together', and after consideration supported the 5-year plan. The West Sussex Health and Care Partnership Board is now at the stage of reporting on what has been delivered in year one of the plan and has developed delivery priorities for year two 2024/25.

This report introduces the NHS Sussex Shared Delivery Plan (SDP) Refresh Year 2 2024/25, which considers the progress made by the system against delivery of the SDP in 2023/24 and refreshes the SDP for year 2 2024/25. NHS Sussex Integrated Care Board (ICB) are seeking the County Council's support and approval for the document prior to the NHS England requirement to publish and share their joint forward plans (the SDP) as soon as possible after the General Election (4 July 2024), in line with published pre-election guidance.

The draft document was shared with the Council's Executive Leadership Team (ELT) on 30 May 2024 for officer oversight and recommendations to the Cabinet Member for Public Health and Wellbeing via the Director of Adults and Health (DASS). These recommendations are summarised below.

Recommendation

Recognising the continued importance placed on the primacy of Place, local oversight, and delivery of the seven Integrated Community Teams (ICTs) aligned to district and borough council footprints, the Cabinet Member is asked to approve;

- 1) the Year 2 objectives set out in the SDP Refresh Year 2 2024/25; and
 - 2) the revised governance for the SDP programme delivery and oversight of the SDP in 2024/25 as outlined in section 1.10 of this report.
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Proposal

1 Background and context

- 1.1 The Department of Health and Social Care published guidance in late December 2022 for Integrated Care Boards (ICBs) to develop a five-year Joint Forward Plan (the Shared Delivery Plan).
- 1.2 The NHS Sussex SDP ([‘Our Plan for our Population’](#)) was written as a single plan that incorporated the NHS Operating Plan requirements for 2023/24 and the delivery plan for the five-year Sussex Health and Care Improving Lives Together Strategy. The plan sets out how partners will work together over the next five years to make the ambition into a reality, to improve the lives of local people by supporting them to live healthier for longer and making sure they have access to the best possible services when they need them.
- 1.3 The SDP was launched by NHS Sussex on the 75th anniversary of the NHS, following ratification by the NHS Sussex Board on 5 July 2023. This was the first time there has been an agreed long-term plan across health and care in Sussex, with a focus on the three ‘places,’ and place leadership within its geography – Brighton and Hove, East Sussex, and West Sussex.
- 1.4 The draft plan was presented at the Health and Wellbeing Board (HWB) meeting in April 2023, with a large number of comments shared with the NHS following this, helping to shape the final version. The plan was also presented to the Health and Adult Social Care Scrutiny Committee (HASC) and supported by the Council’s Cabinet in June 2023.
- 1.5 The Council welcomed providing input into shaping the plan, drawing upon the beneficial impact and influence that local government has on health and the wider determinants of health, such as housing, education, and employment, and embraced the opportunity the plan offers with its focus on prevention across the whole system.
- 1.6 NHS Sussex and partner organisations are required to prepare a joint forward plan (JFP) before the start of each financial year, setting out how they intend to exercise their functions in the next five years.
- 1.7 To provide the opportunity to reflect on the 2024/25 priorities and operational planning guidance, once published, NHS England set 30 June 2024 as the date for ICBs to publish and share their JFPs, however, this date was amended to after the General Election due to pre-election publicity (purdah) guidance.
- 1.8 As part of this process, NHS Sussex are seeking the County Council’s approval for the document prior to NHS Sussex ICB’s submission to NHS England after the General Election.
- 1.9 The document highlights West Sussex continued shared priorities:
 - i. The continued development of West Sussex ‘place’ and the seven Integrated Community Team (ICT) footprints aligned to district and borough boundaries, that have been agreed by the West Sussex Health and Care Partnership Board.

- ii. The continued improvement of intermediate care, hospital discharge, access to primary care and dentistry, as well as improvements in mental health and children and young people's services, including a standalone workstream for Children and Young People.
 - iii. The West Sussex Health and Care Partnership Plan - highlighting the focus on Crawley communities, Bognor Community Diagnostic Centre, stroke services for Coastal West Sussex, new model for intermediate care services, hospital discharge improvement plan, Section 75 arrangements, ICTs, West Sussex SEND inspection recommendations, and addressing the housing challenge across the county.
- 1.10 The revised governance for the SDP programme delivery and oversight of the SDP in 2024/25, include removing the requirement for a delivery board for each workstream (except for the three workstreams: Integrated Community Teams (ICTs), Workforce and Data and Digital, due to their cross-cutting nature), and standing up a system wide delivery group, which will meet once every two months, chaired by the ICB Chief Delivery and Strategy Officer. Local system oversight will remain with the West Sussex Health and Care Partnership Board.

2 Proposal details

- 2.1 NHS Sussex ICB are seeking the County Council's approval for the NHS Sussex Shared Delivery Plan (SDP) Refresh Year 2 2024/25 prior to their submission to NHS England after the General Election. This report proposes that the Cabinet Member for Public Health and Wellbeing approves the revised governance for the SDP programme delivery and oversight of the SDP in 2024/25. Other options considered (and reasons for not proposing)

3. Other options considered (and reasons for not proposing)

- 3.1 Other options have not been considered as it is a statutory responsibility for NHS Sussex ICB to publish a Joint Forward Plan (JFP), the Shared Delivery Plan (SDP).

4 Consultation, engagement and advice

- 4.1 NHS Sussex ICB are required to consult with Health and Wellbeing Boards (HWBs) in their geography (Brighton and Hove, East Sussex, and West Sussex) on any refresh or updates to the JFP (the SDP), as they did when drafting the original document. The West Sussex HWB is a County Council committee, and therefore they are consulting with the County Council.
- 4.2 The Chief Integration Officer, NHS Sussex, and Director of Adults and Health (DASS), West Sussex County Council, delivered a [report](#) on the NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25 to the West Sussex HWB on 11 July 2024. The Board resolved that the objectives of the SDP Year 2 Refresh be noted and supported.

5 Finance

5.1 Revenue consequences

There are no financial revenue commitments for the County Council in the NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25 and therefore no revenue consequences for the authority.

5.2 Capital Consequences

There are no capital commitments for the County Council in the NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25, and therefore no capital consequences for the authority.

(a) Human Resources, IT and Assets impact

This does not apply due to the reasons outlined in sections 5.1 and 5.2.

6 Risk implications and mitigations

There are no new specific risks to the Council recorded as a consequence of supporting the NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25.

7 Policy alignment and compliance

Our Council Plan

7.1 The NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25 adopts elements of objectives set out in Our Council Plan, in particular for the Council to build and develop partnerships.

Legal implications

7.2 There are no new legal implications to the Council in supporting the NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25.

Equality duty and human rights assessment

7.3 Under the Equality Act, the council has a public sector equality duty. It must show how it has due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation.
- advance equality of opportunity between people who share a protected characteristic and people who do not share it; and
- foster good relations between people who share a protected characteristic and people who do not share it.

As this Decision is regarding the continuation of an existing programme, there is no impact on individuals or groups regarding these three principal duties.

Public Health

- 7.4 The NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25 has been developed from a wide evidence base including data and insight gathered by the West Sussex Joint Strategic Needs Assessment (JSNA) and the Joint Local Health and Wellbeing Strategy (JLHWS).

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Appendices

NHS Sussex Shared Delivery Plan Refresh Year 2 2024/25