

# West Sussex Health and Wellbeing Board

27 January 2022

## West Sussex Place Development

**Report by Chris Clark, Joint Director of Strategic Commissioning, West Sussex County Council and West Sussex Clinical Commissioning Group and Fouzia Harrington, Programme Director, West Sussex Clinical Commissioning Group**

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### Summary

Since the establishment of the West Sussex Health and Care Partnership, in April 2020, much work has been progressed to develop as a partnership and to ensure the benefits are realised for the population of West Sussex.

This report provides an update on progress on two key aspects:

- The West Sussex Health and Care Plan
  - The development of the West Sussex place
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### Relevance to [Joint Health and Wellbeing Strategy](#)

The West Sussex Health and Care plan sets out health and care's role in delivering the health and wellbeing strategy vision.

- West Sussex is a great place in which to grow up, achieve, raise a family and grow old, in strong, safe and sustainable communities
- It is a place where improved health and wellbeing is experienced by all our residents, and the health and wellbeing gap between communities is reducing

### 1 Background and context

- 1.1 In February 2021 "Integration and Innovation: Working Together to Improve Health and Social Care for All" set out legislative proposals designed to build on the collaborations we have seen through COVID
- 1.2 Given the current pandemic challenges a new target date of 1 July 2022 has been set for new statutory arrangements for Integrated Care Systems to take effect and for Integrated Care Boards to be legally and operationally established.
- 1.3 In preparation the Sussex Care system has been developing its model for Integrated Care Partnerships.
- 1.4 Working to the common ICS principles, West Sussex Place is developing an Integrated Care Partnership designed for the local population and system

partners and has set out its future direction for integration and system reform as response to local need.

### 1.5 **West Sussex Health and Care Plan**

1.6 Attached as appendix 1 is a summary of the West Sussex Health and Care Plan. It brings partners together to deliver a vision of health and care integration and better health and wellbeing outcomes for all residents. It sets out our longer-term ambitions, our medium-term transformation priorities for the next two years, and the NHS's immediate priorities for this year 2021/22 to restore services. Each year the plan will be updated to reflect the changing priorities, needed in our Partnership's journey to meet the longer-term ambitions. The Health and Care Partnership has made significant progress and will continue to work together to refine our current draft longer term and medium term ambitions.

1.7 Our population health needs and our performance demonstrate that whilst West Sussex is one of the least deprived in the country, there are many challenges that need addressing. We have seen that the inequalities that were in place prior to the pandemic have worsened, with the people from our more deprived communities being disproportionately impacted on in terms of mortality and hospitalisation and wider health determinants such as employment, education. By working together, we can align organisational purpose to jointly:

- **Address health inequalities** – Many health inequalities exist within the county. We will prioritise the improvement of healthy life expectancy through tackling the key health inequality related conditions and ill health relating to CVD, respiratory and cancer. We are utilising approaches such as tobacco control, cancer screening and health checks and work together with key stakeholders across the area to target our activity and resources where it is needed most based on local epidemiology and evidence of what works. We will make care more personalised so that people access health and social care services that are more tailored to their needs, make sense to them and focus on what really matters in their lives.
- **Integrate models of care** - We have opportunities to further develop how our services work together to streamline pathways for patients, improve experience and create more integrated approaches. Through integrated services we are removing the unnecessary barriers between our services that are all working to support the same local people and create more sustainable models of care.
- **Transform the way we do things** – We continue to improve our services where it will have the greatest impact, taking the opportunity to address health inequalities and strengthen our integrated approach. We will continually review our joint transformation priorities year on year, systematically improving our services.

1.8 The Plan has been in place for almost a year and the Health and Care Partnership Executive will be reviewing its priorities over the coming months.

### 1.9 **West Sussex Place Development**

1.10 The West Sussex Place-based Health and Care Partnership has continued to develop over the last 12 months. Building on the value of joint working within our communities during the covid-19 response, organisations have continued to

work together at a county and a more local level on shared priorities for local population health outcomes.

- 1.11 The West Sussex Health and Care Partnership Executive, which brings a shared place-based leadership from health and care organisations, is now supported by a core set of partnership groups – a Quality and Outcomes Improvement Group, a Finance Leaders Group, and a Planning & Delivery Oversight Group which links to the many transformation programmes underway. Over the next few months there is the intention to develop a Partnership Forum, to work alongside the Partnership Executive, with wider representation from the community voluntary sector, patient and customer representatives, and the wider public sector including district & borough authorities. The Partnership Forum will also work with other partnership groups to assure the delivery of shared health inequality priorities.
- 1.12 Our work to develop neighbourhood community networks at a district and borough level across West Sussex has also continued, with an enthusiastic response from a range of organisations in every borough. These will provide the fundamental links needed at a local community level in order to be successful in a strengths-based approach to preventing avoidable ill-health, reducing the inequality gap in healthy life expectancy, and creating an equitable partnership for organisations of various sizes.
- 1.13 Now that the core partnership is formed, with a shared vision and collaborative governance structure, 2022-23 will be about building on the progress made, to mature the partnership further, to prepare for a more devolved leadership model within the Sussex Integrated Care System, and to capture the benefits that the partnership can bring to health outcomes for residents of West Sussex.

## **Recommendations to the Board**

### **The Health and Wellbeing Board is asked to;**

- (1) Note the Summary West Sussex Health and Care Plan
- (2) Note the West Sussex place-based development plan

## **2 Proposal details**

- 2.1 The purpose of this paper is to provide an update on place based health and care developments.

## **3 Consultation, engagement and advice**

- 3.1 The development of the West Sussex Health and Care Plan has reflected a consolidation of current plans developed through a range of engagement activities.

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**Appendices Presentation Papers**

Appendix 1 - Summary West Sussex Health and Care Plan