

## **Health and Adult Social Care Scrutiny Committee**

9 September 2020 – At a meeting of the Health and Adult Social Care Scrutiny Committee held at 10.30 am at Virtual meeting with restricted public access.

Present: Cllr Turner (Chairman)

Cllr Walsh	Cllr A Jones	Cllr Wickremaratchi
Cllr Arculus	Cllr Markwell	Katrina Broadhill
Cllr Atkins	Cllr O'Kelly	Cllr Bangert
Cllr Boram	Cllr Oxlade	Cllr Karen Harman
Cllr Bridges	Cllr Pendleton	Cllr Peacock

Absent: Cllr Bennett and Cllr McAleney

Also in attendance: Cllr A Jupp

### **1. Committee Membership**

1.1 Resolved – that the Committee notes the appointment of Cllr Chris Oxlade in place of Cllr Karen Sudan, Cllr Jacky Pendleton in place of Cllr Hilary Flynn and approves the co-opted membership of the Committee as set out below: -

- To be confirmed (Adur District Council)
- Cllr Jamie Bennett (Arun District Council)
- Cllr Tracie Bangert (Chichester District Council)
- Cllr Tom McAleney (Crawley Borough Council)
- To be confirmed (Horsham District Council)
- Cllr Adam Peacock (Mid Sussex District Council)
- Cllr Karen Harman (Worthing Borough Council)
- Ms Katrina Broadhill (Healthwatch West Sussex)

### **2. Declarations of Interest**

2.1 In accordance with the code of conduct, the following personal interests were declared: -

- Cllr Turner in respect of item 7, Sussex Strategic Plan and West Sussex Joint Place-based Response to the NHS Long Term Plan as a locum pharmacist

### **3. Minutes of the last meeting of the Committee**

3.1 Resolved – that the minutes of the meeting held on 11 March 2020 are approved as a correct record and are signed by the Chairman.

#### **4. Responses to Recommendations**

4.1 Resolved – that the Committee notes the response to recommendations made at its 11 March 2020 meeting.

#### **5. Forward Plan of Key Decisions**

5.1 Resolved – that the Committee notes the Forward Plan of Key Decisions.

#### **6. Sussex Strategic Plan and West Sussex Joint Place-based Response to the NHS Long Term Plan**

6.1 The Committee considered a report by NHS West Sussex Clinical Commissioning Group (copy appended to the signed minutes) which was introduced by Pennie Ford, Executive Managing Director (West Sussex) who told the Committee: -

- The Plan sets out a strategic response to local and national expectations with a range of commitments on how health and social care will work together, including a change to pathways and a continuation of work begun in the last few years which will lead to improvements in the quality of providers and other areas
- The Plan represents the collective response to increasing challenges and sets out the development of network models
- Health & Care consultation events in 2018 helped inform the Plan as did the Population Health Check in 2019 – Our Health & Care, Our Future will also feed into the Plan
- The Sussex Plan will be delivered through three place-based plans co-terminus with local authority areas
- The focus had been be on prevention and addressing inequalities
- The key areas of progress are; West Sussex becoming an Integrated Care System from April 2020 and the three West Sussex clinical commissioning groups merging into one
- Although Covid-19 meant that formal planning for 2020 was suspended, the overall long-term priorities still stand with amended timetables and details – some, such as digital care, being implemented more quickly whereas non-urgent elective work had been paused
- There was rethinking on how to tackle some priorities such as inequalities and the Big Health & Care Socially Distanced Conversations would help get people’s views on, and inform a joint delivery plan
- Work was taking place on a joint delivery plan

6.1 Summary of responses to members comments and questions: -

- A series of programmes were being run in acute, primary and mental health settings to strengthen local mental health services with recognition of demand built into restoration plans
- The financial position was challenging with a £60m deficit and targets for 2020/21 were not yet known

- The funding gap would need to be filled through the transformation programme, but not all in one year
- The Covid-19 response was fully funded
- Finance directors from partner organisations were working together to transform services to improve quality and make savings
- There had been mixed feedback regarding digital consulting in primary care which would be one of the topics for the Big Health & Care Socially Distanced Conversations – some face to face examinations would always be necessary
- A workstream funded by Health Education England was looking at workforce issues led by an interim director with the aim of increasing recruitment by both traditional and innovative methods by putting staff skill mixes to best use and promoting careers in health
- One Public Estate was looking at provision of mental health facilities in Littlehampton
- The Worthing Care Centre costs would be covered by the West Sussex Clinical Commissioning Group's revenue expenditure
- The Home First service had been discharging people quickly from hospital and would be expanded
- The Primary Care Estates Strategy has identified that capacity is 30% below what is required now and will get worse in the future without significant change and investment and joint work with local authorities through One Public Estate – this will start to be addressed in the next stage of the Place-based Plan
- Digital consulting had not brought an increase in risks
- A prevention strategy was being written with the aim of reducing hospital admissions
- Secondary prevention work was being undertaken with district and borough councils
- Health and social care were working closely with providers over future needs
- Funding for primary care networks came from national programmes

## 6.2 Resolved – that the Committee: -

- i. Welcomes the direction and emphasis on working across partner organisations and asks its Business Planning Group to reflect on the discussions when planning future inquiry days on primary care and mental health
- ii. Suggests that priority areas for the delivery plan should include a continual review and development of the digital offer, workforce and prevention, especially targeting approaches based on local neighbourhoods, and asks for sight of the delivery plan when available
- iii. Requests that the Chairman write to district/borough councils in West Sussex to emphasise the importance of supporting sports/leisure facilities and to work in partnership with the West Sussex Clinical Commissioning Group, in relation to work around prevention
- iv. In relation to communications, suggests that the West Sussex Clinical Commissioning Group actively engages with those

- who have been shielded throughout the pandemic and those who have been identified as isolated, when consulting on future service provision as part of the place-based plan
- v. Requests sight of any Human Resource Strategy in relation to the operation and administrative delivery of West Sussex's place-based plan

## **7. New operating model for the Approved Mental Health Professionals**

7.1 The Committee considered a report by the Interim Executive Director for Adults & Health and Head of Health & Social Care Commissioning (copy appended to the signed minutes) which was introduced by Alan Adams, Interim Executive Director for Adults & Health who told the Committee: -

- Following a review of the service in 2019, an interim arrangement was put in place in February 2020 to deal with the immediate risks
- The new arrangement will be a hub and spoke model based on learning from other authorities and staff consultation – it will cost more than the old service, but less than the interim arrangement

7.2 Summary of responses to members comments and questions: -

- The Committee was disappointed that it had not been made aware earlier of the issues surrounding the service and was told that problems were a result of administrative errors due to with the old service were caused by a combination of it being under resourced and a lack of oversight of staff when they staff were seconded to the Sussex Partnership NHS Foundation Trust (SPFT)
- The Council had allowed the pool of staff who could be trained as Approved Mental Health Professionals (AMHPs) to be reduced to just those seconded to SPFT so this was being widened to former levels
- The new model will be county-wide and have a specific AMHP lead manager and team which would do more than AMHP work
- It was hoped that the service could use existing Council IT systems, but this did not prove possible, so a new solution was being sought
- The new model solved the problem of night shift cover
- Customers had been offered the chance to input into the development of the new model, but none had accepted due to the nature of the service
- The hub would have a fixed number of staff with more in the spokes to supplement it
- Although the new model would be more expensive than the old service, the budget would be balanced by making savings elsewhere and using improved Better Care Fund money
- AMHPs come from many backgrounds, including Children's and Adults' services so there are always people with appropriate

experience to deal with referrals regardless of the age of the patient

- The increase in detentions under the Mental Health Act was not related to the number of AMHPs
- There was no requirement to have Mental Health Act legal advice out of hours but was considered best practice

### 7.3 Resolved – that the Committee

- i. Welcomes the direction of travel and is assured that, based on the information provided in the draft key decision report and following the debate, that the Council will be able to provide a legally compliant service able to meet demand into the future
- ii. Requests that the new operating model is regularly monitored by the relevant internal governance mechanisms and asks to receive an update in 12 months' time

## **8. Business Planning Group Report**

8.1 Resolved – that the Committee notes the Business Planning Group report.

## **9. Appointment of the Committee's Business Planning Group**

9.1 Resolved – that the Committee agrees the Business Planning Group membership as Cllr Turner (Chairman), Cllr Walsh (Vice Chairman), Cllr Arculus, Cllr Boram and Cllr Oxlade.

## **10. Possible Items for Future Scrutiny**

10.1 The following topics were suggested as possible items for scrutiny by the Committee: -

- Dentistry - to be considered by the Business Planning Group
- Transition from children's to adults' mental health services – to be included at the meeting with the Children & Young People's Services Scrutiny Committee and the West Sussex Youth Cabinet

## **11. Date of Next Meeting**

11.1 The next meeting of the Committee will take place on 11 November 2020.

The meeting ended at 1.54 pm

Chairman